



## As we are gathering...

1. Introduce yourself to the people at your table
2. Finish this sentence: “I am here today because...”



# Creating Connections: Meaningful Meetings and Great Gatherings

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# Today's gathering

## Agenda

- Connection activity
- The business case
- Leveling up
- A case study
- Next steps





## Connection before Content



<https://weand.me/>



# The Business Case for Creating Connections





## Leveling Up: Planning the Meeting/Gathering

1. Purpose
2. Group values
3. Modality
4. Space/location/layout
5. Day/time
6. Attendees
7. Attendee needs
8. Guidelines
9. Invitation
10. Welcome

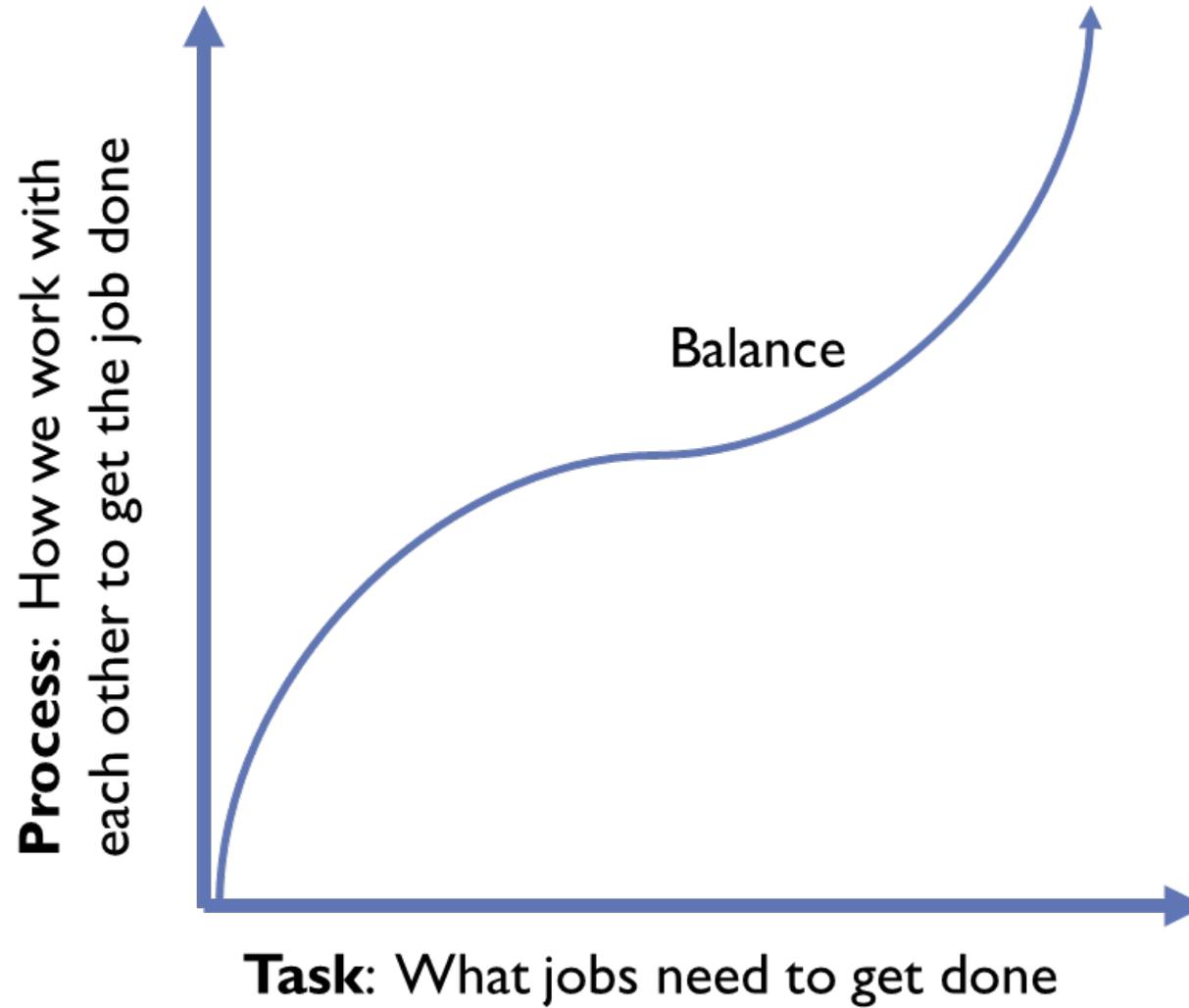


# Leveling up: Conventional vs. Participatory Meetings





## Balancing Task & Process





## Task/Content

- Subject for discussion
- Problems being solved
- Decisions made
- Goals

## Process

- Methods and procedures
- How relationships are maintained
- Tools used
- Group dynamics
- Climate



# **T**opics

What are we here to discuss?

# **O**utcomes

What are our desired results?

# **P**rocesses

How do we engage all group members?



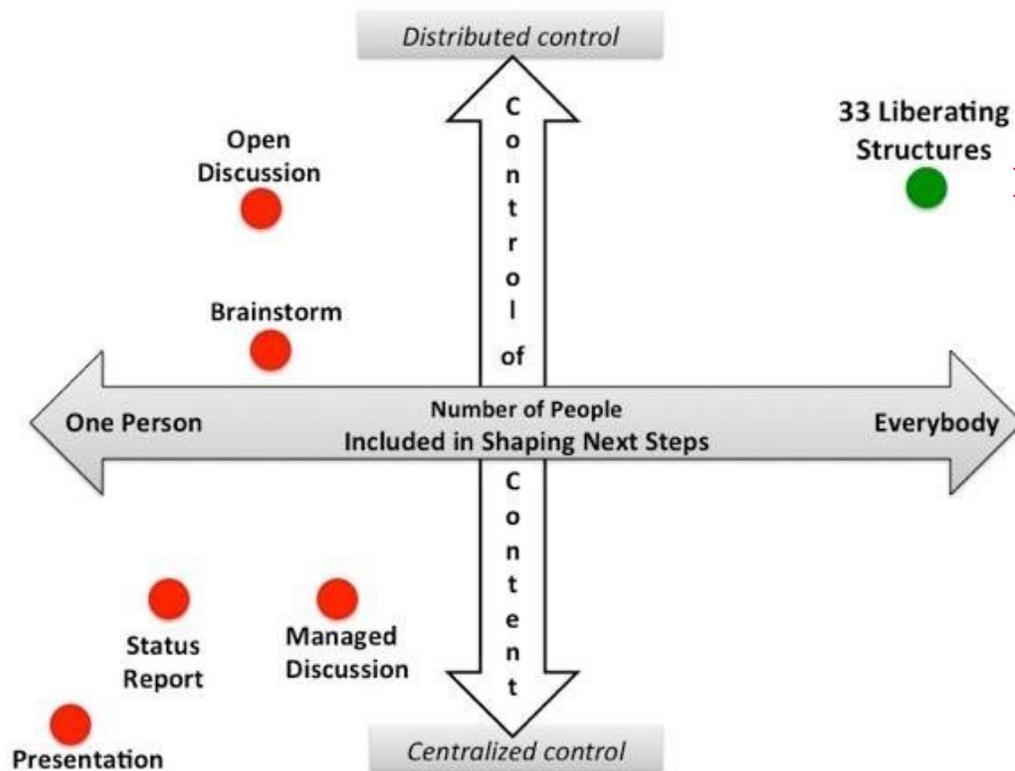
### Agenda Design Worksheet

| <b>Identify Agenda Topics</b><br>What topics do we want to address? | <b>Clarify Outcome</b><br>What outcome do we want for each topic?                                       | <b>Chooses Process</b><br>What activity (or set of activities) will best support the group to achieve each desired outcome?   | <b>Time Needed</b> |
|---|---|---|--------------------|
|   | Share information<br><br>Generate and analyze data<br><br>Make a decision<br><br>Continuous Improvement | Brainstorm<br><br>Visioning<br><br>Categorizing<br><br>Establish criteria<br><br>Pros vs. cons<br><br>Small group discussions<br><br>Reflection<br><br>Multi-voting |                    |





# Liberating Structures ([www.liberatingstructures.com](http://www.liberatingstructures.com))



33 Liberating Structures



|                      |                         |                           |                    |                        |                          |                        |
|----------------------|-------------------------|---------------------------|--------------------|------------------------|--------------------------|------------------------|
| LS MENU              | WICKED QUESTIONS        | WHAT SO WHAT NOW WHAT     | MIN SPECS          | HEARD, SEEN RESPECTED  | WHAT I NEED FROM YOU     | INTEGRATED AUTONOMY    |
| DESIGN ELEMENTS      | APPRECIATIVE INTERVIEWS | DISCOVERY & ACTION DIALOG | IMPROV PROTOTYPING | DRAWING TOGETHER       | OPEN SPACE               | CRITICAL UNCERTAINTIES |
| 1-2-4-ALL            | TRIZ                    | SHIFT & SHARE             | HELPING HEURISTICS | DESIGN STORYBOARDS     | GENERATIVE RELATIONSHIPS | ECOCYCLE               |
| IMPROMPTU NETWORKING | 15% SOLUTIONS           | 25/10 CROWDSOURCING       | CONVERSATION CAFE  | CELEBRITY INTERVIEW    | AGREE/CERTAINTY MATRIX   | PANARCHY               |
| 9-WHYS               | TROIKA CONSULTING       | WISE CROWDS               | UX FISHBOWL        | SOCIAL NETWORK WEBBING | SIMPLE ETHNOGRAPHY       | PURPOSE TO PRACTICE    |



## Leveling Up: Case Study

1. Nelson Institute Staff Meeting
  - a. Liberating structures
    - i. Everybody invited, expanded invitation
    - ii. Distributed control and flexibility in style
  - b. Collectively determined purpose, structure, style and content
  - c. Collectively determined content in advance (tied to time of year)



## Nelson Institute All-Staff Meetings: Leveling Up

| OLD WAY                               | NEW WAY   |
|---------------------------------------|---|
| Dean-led and Dean-focused             | Staff-led & managed by rotating teams*<br>(space for Dean)  |
| No agenda                             | Structured agenda, shared a week ahead  |
| Limited to Science Hall staff         | Broader Nelson cross-campus staff   |
| Crowded conference room (max cap. 25) | Bigger room, now Zoom (Covid & beyond)  |
| Spontaneous or random topics          | Curated topics tied to time of year and<br>focused on staff interests and needs                         |
| Monday mornings, 9 AM                 | Monday mornings, 11 AM  |
| Disconnected community                | Warm-up activities, shout-outs, break-outs,<br>and “extra-credit” engagement beyond<br>monthly meetings |

*\*Evolved from 6-person team who organized all meetings to 4-person rotating, inter-unit teams*



## Nelson Staff Meeting Agenda [TEMPLATE]

1. Team members and roles
2. Location, date, time
3. Purpose: Promote community, connection, and collaboration. Stay updated on Nelson news and priorities. Have fun.
4. Ground rules: Focus on connection before content. Share the air.
5. Theme
6. Structure
  - a. warm-up activity
  - b. flow, time management
  - c. guest speaker support
  - d. Dean's update
  - e. administrative refresher
  - f. shout-outs, work anniversaries
  - g. Wrap-up, preview next month and highlight extra-credit activities



## Leveling Up: Discuss at your Tables

At your table discuss the following questions below. Please capture the ideas on the worksheet.

1. What meeting guidelines can you set to encourage connection?
2. How can you create a space where attendees can be vulnerable and even wrong?
3. How can virtual meetings be ideal spaces for connection?



## In Closing...

1. Reflection
  - a. What is something you can do this week to create connections with colleagues in your meetings?
  - b. Who can you partner with to help you transform your meetings?
  
1. Next steps
  - a. Share attendance list with contact information
  - b. Make a connection
  - c. Find your person!